### **EVOCOBANK** INVESTOR PRESENTATION

OVERVIEW | 1ST Q 2021

# HISTORY OF THE BANK

- 1990 The Bank was established in 1990 as the first commercial bank in Armenia, and until 2017 operated under the name of Prometey Bank.
- 1993 Was licensed by the CBA and received a general license No 27.
- 2000 Became a member of S.W.I.F.T. system.
- 2005 Became a full member of ArCa payment system.
- 2006 Became an affiliated member of MasterCard Europe.
- 2008 For the first time in Armenia the Bank issued its own nondocumentary unsecured bonds and sold them to a leading Swiss bank.
- 2012 Became a member of UNIStream money transfer system. Global Finance magazine selected the Bank as one of the World's Best

Sub-Custodian Banks in 2012 and the Best Sub-Custodian Bank of Armenia for two consecutive years.

- 2015 Launched its mobile application and the supporting advertising campaign, starring Iveta Mukuchyan (prominent celebrity). Issued a co-branded card as a part of the campaign. Launched a security mobile app on App Store and Play Market.
- 2016 The Bank's regulatory charter capital exceeded the minimal required level set by CBA. Legal entity was changed from LLC to CJSC. The Bank's regulatory capital reached AMD 30.5 mln.
- 2017 Launched a massive rebranding campaign. The Bank was renamed as Evocabank, changed its corporate identity and main strategic focus.

- 2018 Global Finance Magazine named Evocabank the Best Digital Bank in Armenia.
- 2019 The Bank was named the Best Consumer Digital bank of Armenia for the 3rd year in a row. Introduced the Visa Infinite card.
- 2020 The Bank joins European Investment Bank loan program. The bank joins KfW bank Ioan program. The bank joins World Bank Ioan program.

Evocabank's capotal has been replenished by AMD 2.05B.

Evocabank opened 3 new branches.

2021 Evocabank placed first and second tranche of bonds, each in total amount AMD 500M and USD 5M.

### **REBRANDING AND CHANGE OF CORPORATE IDENTITY**

#### NEW IDENTITY OF THE BANK IS BASED ON THE IDEAS OF

Technological innovation
Growth and progress
Availability
Youth
Courage

Change of the Bank's image is supported by the change in the strategic direction, which is based on technological innovations and focus on being **mobile-first**.

The philosophy of **mobile-first** means that all our new products and services are developed keeping in mind their use by customers primarily via our mobile app **EvocaTOUCH.** 

The changes affected all the aspects of the Bank's operations, including office design, internal processes, customer service approach, values and strategic development plans. FROM OCTOBER 1, 2017 THE BANK WAS RENAMED TO EVOCABANK CJSC.

# EVOCABANK

THE NEW NAME OF THE BANK IS SELECTED BY THE ASSOCIATION OF THE WORDS EVOLUTION AND EVOKE.

### THE BANK'S VISION AND MISSION

#### VISION

To be the most **innovative and progressive** financial institution in Armenia, with services available online, without visiting the Bank.

#### **31 YEARS OF EXPERIENCE**

Evocabank is the first registered commercial bank in Armenia with over 31 years of experience in the banking market.

The stability and the reliability of the bank allowed it to constantly meet the increasingly strict regulatory environment and to successfully overcome more than one crisis in the banking market.

Today Evocabank boasts a client service of high international standards, effective and reliable management and strategic focus on the development of new technologies.

#### **MISSION**

To deliver financial services with extensive application of the latest technologies in a fast, simple and convenient way, operating in a **mobile- first** format.



### **CORPORATE VALUES OF THE BANK**



We build **honest** relationships with everyone.

### CUSTOMER CONFIDENCE

We place customers at the center of our activities; we <mark>appreciate and take care</mark> of our customers' trust.

RELIABILITY

We are **stable and reliable** for both our customers and partners.

### COMFORT

**TEAM SPIRIT** 

We strive to **improve** the lifestandards of our customers making them more comfortable.

We have formed the best

services for our customers.

<mark>team</mark> to ensure the best

### **INNOVATIVENESS**

We are continuously introducing and applying innovations to offer the best solutions of the latest technologies to our customers.

### TRANSPARENCY

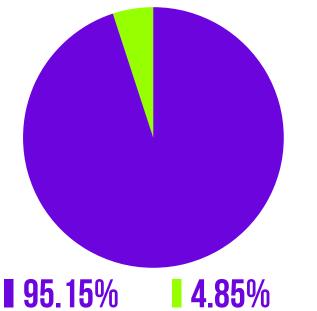
We are <mark>open and transparent</mark> to

public, at the same time we keep the information on clients banking and trade secrets confidential.

### **BUSINESS IMAGE**

Impeccable reputation is the most valuable and irreplaceable asset for the Bank.

### SHAREHOLDERS AND SUPERVISORY BOARD OF THE BANK



Mrs. Mareta Gevorkyan 15 individual shareholders



VAZGEN GEVORKYAN, MBA, PHD Chairman of Supervisory Board



**GEGHAM GEVORGYAN, DR.SC., NAS FULL MEMBER** Deputy Chairman of Supervisory Board



**FELIX DILANYAN, PHD** Member of Supervisory Board



VARAZDAT NERSISYAN, MBA Member of Supervisory Board



**ARMEN MANUKYAN** Member of Supervisory Board

### MANAGEMENT BOARD OF THE BANK





KAREN YEGHIAZARYAN, MBA

Chairman of Management Board





N, PHD TATEVIK KHACHAT An MBA, PMP® rd Deputy Chairman of Management Board



HAYK PETROSYAN Deputy Chairman of Management Board



**EMMA JANINYAN, MBA, PHD, ACCA** Member of Management Board, Chief Accountant



**EMIL SIMONYAN, PHD** Member of Management Board, Head of IT Division



MHER SAHAKYAN Member of Management Board, Head of Programming Division



**TATEVI** Membe Head of

# META MUKUCHYAN

POPULAR SINGER AND PARTICIPANT OF EUROVISION SONG CONTEST IN 2016. BRAND AMBASSADOR OF EVOCABANK.

### FOUR YEARS AFTER REBRANDING

#### NEW IMAGE OF THE BANK LED TO SIGNIFICANT POSITIVE OUTCOMES FOR THE BANK'S OPERATIONS.

IT INCREASED THE BRAND RECOGNITION AND POPULARITY OF THE BANK AMONG POTENTIAL CLIENTS.

#### NUMBER OF ISSUED CARDS

ISSUED CARDS	31/12/2018	31/12/2019	31/12/2020	31/03/2021	
Total ArCa, MasterCard and Visa cards issued	65,481	122,430	152,486	157,225	

#### NUMBER OF CLIENTS

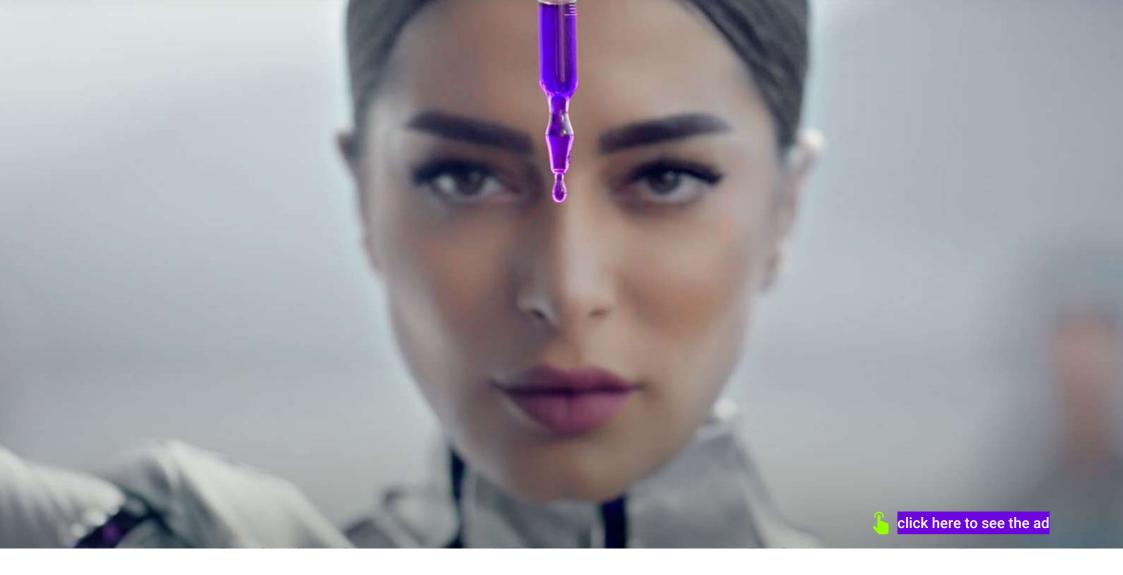
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	31/12/2018	31/12/2019	31/12/2020	31/03/2021
Legal entities	2,048	2,893	3,843	4,040
Individuals	35,280	58,915	63,188	60,477
Total	37,328	61,808	67,031	64,517

# MAJOR ADVERTISING CAMPAIGNS

AS A PART OF THE CAMPAIGN EVOCABANK CARRIED OUT SERIES OF EVENTS, UNPRECEDENTED FOR ARMENIA IN TERMS OF SCALE AND IMPLEMENTATION • April, 2019 - "Fly to Eurovision 2019 with Evocabank!" campaign

 September, 2020 - Evocabank organized the first light drone show in Armenia in celebration of its 3rd anniversary and 30th anniversary of the Bank's incorporation.



### **NEW BRAND IMAGE CAMPAIGN**

# KEY STRATEGIC DIRECTIONS

### DIGITAL CHANNELS

EVOCABANK AIMS TO WORK PRIMARILY THROUGH DIGITAL CHANNELS: ONLINE BANKING AND MOBILE APPS.

### **evoca**ONLINE

Internet banking system for both individuals and corporate clients. The Bank makes digital security in online channels its top priority.



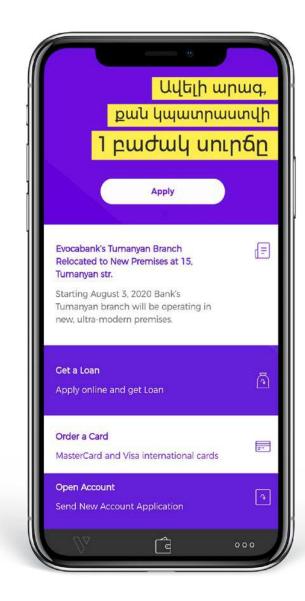
**EVOCATOUCH** 

mobile banking application for individuals and corporate clients.



#### **EVOCATOKEN**

mobile application which provides secure access to the main application.



### **DIGITAL CHANNELS: INTERNET BANK**

#### ACCESSING EVOCAONLINE INTERNET BANKING SYSTEM CLIENTS CAN:

check account information, including account balances, statements, loans and repayments, deposits, exchange rates

manage products, for example open deposits and replenish them, make loan repayments

import data from XML files, create document templates

make payments and transfers, such as utility payments, tax payments and budget transfers

send and receive letters in free format with enclosed files

make foreign currency conversions

### **evoca**ONLINE

MANAGE YOUR BANK ACCOUNT REMOTELY WITHOUT VISITING THE BANK BY MEANS OF EVOCAONLINE

### **DIGITAL BANKING: EVOCATOUCH**

#### EXCHANGE RATES

	CASH	
	buy	sell
USD	▲ 525	▲ 530.5
EUR	<b>6</b> 40	▲ 651
RUR	▲ 7.10	▲ 7.33
GBP	* 714	* 734
CHF	▲ 585	<b>6</b> 05

#### NUMBER OF DOWNLOADS:

**413,466** total downloads



515,666 total downloads



### 102,200 total downloads



BIOMETRIC IDENTIFICATION IN EVOCATOUCH APP

Evocabank will be accessible everywhere owing to artificial intelligence biometric identification system.

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#### EVOCATOUCH USERS CAN:

#### Get information:

about accounts, payment cards, loans, deposits, account statements;

#### Make transactions:

transfers: in Armenia and internationally, currency exchange, loan repayment, opening and replenishment of deposits, payment of utility bills, budget payments get a credit card payment of property tax, cancellation of documents;

#### Other features:

send and receive letters in a free format with attached files, import data from an XML file, create document templates.

# **SOCIAL NETWORKS**

#### FIRST ON SOCIAL MEDIA

..... 🕆 🚥

**evoca**BANK

ISON BU USU LAUPPL FP2UEU 4UC4

100 5040

Andranik, chub, Lusine and 110,600 others like

See All

Evocabank

tion Month

8 -Commercial Bank

-

10

Liked

0 ---

-9:30 AM - 5 PM -



Evocabank actively interacts with its clients via Facebook (109,818 subscribers, 1st place).

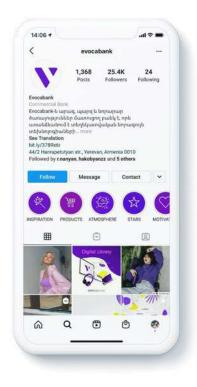
Number 1 by the number of followers among banks in Armenia.

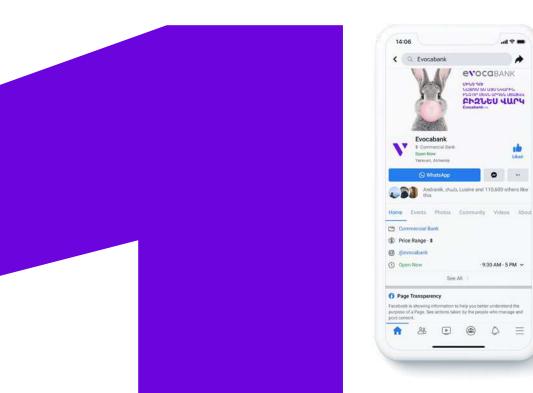


click to visit

Evocabank has the most popular page on Instagram among banks in Armenia with 25,150 subscribers.

Number 1 by the number of followers among banks in Armenia.





### THE FIRST ARMENIAN BANK ON PINTEREST



evocabank.am · @evocabank · Evocabank is a commercial bank. We are fast, innovative and stylish. Purple is our passion. Evocabank is controlled by the Central bank of Armenia.

61 followers · 6 following

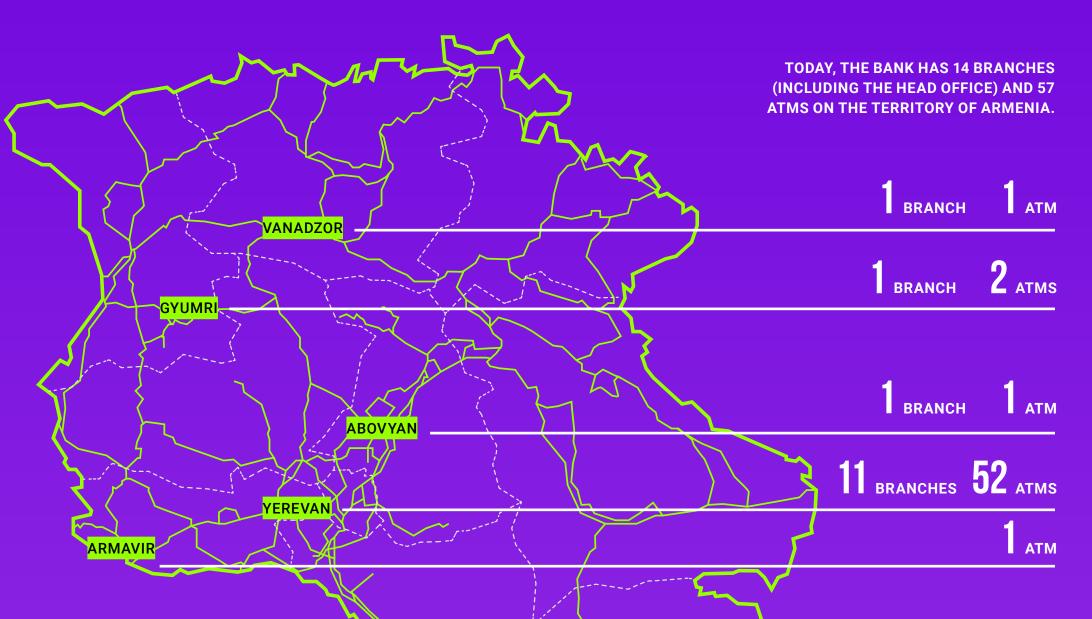






# **OFFLINE CHANNELS:**

#### **BRANCH AND ATM NETWORK**





### **NEW TUMANYAN BRANCH**

The Dibrary will allow the customers to use electronic business resources like: e-Duke Journals Scholarly Collection, ASTM Compass, Edward Elgar Publishing Journals, Mathematical Sciences Publishers Journals, Royal Society Journals Collection, SAGE Premier, etc.

#### click here to read more





### **NEW ECO-FRIENDLY BRANCH IN NOR-NORK**

Evocabank opened its new, ultra modern and eco-friendly branch to run it with solar power.

The new branch will be distinguished by its energy saving system; it will be powered completely by solar energy. The branch will also recycle its waste.

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### **NEW MALATIA BRANCH**

The branch customers is serviced at the comfortable front office with state-of-the-art technology. Equipped with the queuing system, payment terminal and foreign exchange terminal, the customers save their time executing certain transactions on their own via terminals without the Bank employee involvement.

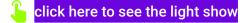
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# **EVOCABANK 3.0**



Evocabank organized the first light drone show in Armenia in celebration of its 3rd anniversary and 30th anniversary of the Bank's incorporation. At 9 p.m. September 19th 300 drones simultaneously illuminated the Yerevan sky by projecting amazing images and congratulating Evocabank anniversary.

The drone show was organized at 200 m above Mayr Hayastan (Mother Armenia) statue base and was visible almost from any location of Yerevan.



# **NEW COOPERATIONS**



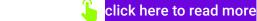
#### NEW COOPERATION BETWEEN EVOCABANK AND ARMENIAN LEASING COMPANY

Evocabank and Arme`nian Leasing Company Signed Cooperation Agreement



#### EVOCABANK JOINING FINARM FINANCIAL MARKET MEMBERS ASSOCIATION

The Association's primary focus is on contributing to introduction in the financial market of modern innovative solutions, new tools and mechanisms.



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### THE BEST DIGITAL BANK IN ARMENIA 2020

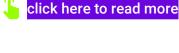
For the second consecutive year Evocabank is announced The Best Digital Bank in Armenia by the Global Banking and Finance Review magazine.

### BEST CONSUMER DIGITAL BANK OF ARMENIA

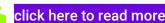
Evocabank is named The Best Consumer Digital Bank in Armenia for the 4th year in a raw.

### THE BEST DIGITAL BANK IN ARMENIA

Evocabank is named the Best Digital Bank in Armenia for the 2nd year in a raw by Global Banking and Finance Review magazine.









## THE BEST Mobile Bank

erocotouch

### SME BANKING CLUB NAMES THE BEST MOBILE BANK IN ARMENIA

Evocabank has been listed among top 20 mobile banks in CIS. Evocabank is also announced the best mobile bank in Armenia.

# **OUR NEW PRODUCTS**



Evocabank offers energy efficient loans for individual entrepreneurs and legal entities financed by the KFW. The loan will be provided for purchasing energy efficient equipment and technology, as well as for designing and building relevant infrastructure based on renewable energy sources. The project is implemented jointly with the German-Armenian Fund (GAF).

#### click here to read more





There is an excellent opportunity to get a loan on favorable terms financed by the European Investment Bank (EIB) program. The Bank will offer loans to SMEs and Mid-caps of Armenia operating in the fields of agriculture, agrifood processing, tourism, export promotion and manufacturing industry. The project is implemented joinly with the german-armenian fund (GAF).

#### click here to read more

Evocabank offers loans within the framework of the Program of Armenia Renewable Energy and Energy Efficient Fund, which aims to promote investments in energy efficiency area. Loans will be provided to RA non-gasified communities to finance the purchase of photovoltaic systems and solar hot-water heaters.

click here to read more

# **OUR NEW PRODUCTS**



EVOCABANK COMPLETED PLACEMENT OF FIRST TRANCHE OF BONDS WITHIN A FEW HOURS AFTER THE COMMENCEMENT OF PLACEMENT

The total amount of the newly issued bonds is AMD 500 million and USD 5 million.

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#### EVOCABANK COMPLETED PLACEMENT OF SECOND TRANCHE OF BONDS WITHIN A FEW HOURS

The total amount of the newly issued bonds is AMD 500 million and USD 5 million.

click here to read more

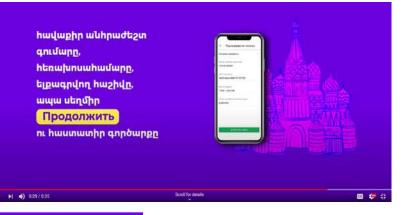
# **INNOVATIONS & EVOCABANK**



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#### FIRST CARDLESS CASH WITHDRAWAL IN ARMENIA

From now on, the Bank customers can withdraw money WITHOUT a card through Bank ATMs.



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#### MONEY TRANSFERS VIA SBERBANK APP

Evocabank is the first and the only bank in Armenia to join the **Russian Sberbank's system of instant money transfers.** Mobile app allows to transfer money by contact data – phone number - from Russia to Armenia directly to Evocabank cards.



#### EVOCABOT – FIRST ARMENIAN PAYMENT BOT IN BANKING BY EVOCABANK

As the first and only mobile-first bank in Armenia, Evocabank launches its first functional banking bot service - Evocabot- to provide information and perform transactions.

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#### ROBIN

Evocabank introduced Robin - an artificial intelligence robot which helps and entertains customers. Robin is the one and only in Armenian financial sphere.



# Αυτος αθαρικά

### **OPENING BANK ACCOUNTS AND ONLINE DEPOSITS FROM ANYWHERE IN THE WORLD**

Owing to EvocaTOUCH artificial intelligence biometric identification system, you can open a bank account and EvocaOnline deposit in a few minutes from anywhere in the world.

#### 🔓 click here to read more



### CARD-TO-CARD TRANSFERS WITH VISA DIRECT

Evocabank is Licensed by Visa International for Visa Direct Card-to-Card Transfers

click here to read more



### YOUR BUSINESS LOGO, BRAND AND WEBSITE IN INSTALLMENTS

Evocabank jointly with Digital Factory offer an innovation solution to boost the growth of Armenian companies.

click here to read more

# PRODUCTS FOR INDIVIDUALS





#### MASTERCARD STANDARD



#### COBRANDED CARDS WITH RETAIL GROUP



**VISA CLASSIC** 



#### ARCA-MIR



#### COBRANDED CARDS WITH DALMA SHOPPING MALL



#### VISA BUSINESS



#### MASTERCARD GOLD



#### COBRANDED CARDS WITH YERAZ STORE



# COCOBANK

#### ARCA TOUCH



#### COBRANDED CARDS WITH NOR TUN & MARY



**ARCA MIMO** 

# **VISA INFINITE CARD**

### **VISA: EVERYWHERE YOU WANT TO BE**



#### EVOCA VISA INFINITE IS THE HIGHEST TIER OF VISA-BRANDED CARDS:

- Premium service
- Unique approach
- Exclusive benefits worldwide.

#### **ADVANTAGES**

INTERNATIONAL MEDICAL ASSISTANCE TRAVEL INSURANCE WORLD OF PRIVILEGES PURCHASE SECURITY SPEEDPASS LOUNGE KEY CONCIERGE SERVICE SAFE DEPOSIT BOXES

### SPECIAL OFFERS FOR MASTERCARD CARDHOLDERS



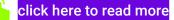


Get 10% discount by paying with Mastercard cards.



#### SPECIAL OFFER FOR MASTERCARD CARDHOLDERS

Use iherb.com platform, pay with Evocabank Mastercard and get 10% discount.



#### ACCOUNTS AND TRANSFERS

#### A WIDE RANGE OF ACCOUNT OPTIONS ARE AVAILABLE TO CLIENTS OF EVOCABANK.

#### Current accounts

In AMD and foreign currency, available to residents and non-residents of Armenia.

#### Unallocated metal accounts Accounts tied to gold prices in the international market.

**Special state support accounts** For state welfare payments.

#### Money transfers

Transfers within Armenia and to other countries, available with opening and without opening an account.

#### Transfer payment systems

Money transfers without opening an account with the following systems: the RIA, BEST, Converse TRANSFER, INTELEXPRESS, UNIStream, MoneyGram.

#### LOAN AND CARD PRODUCTS FOR INDIVIDUALS

#### Shopping card

credit card for shopping at Armenian shops and abroad

#### SingleTOUCH

online-credit 24/7 without paperwork and loss of time

#### Unsecured personal loans Loans for any purpose

#### Mortgage loans

Residential and commercial mortgages Mortgage special programs (NMC, housing for young families)

#### Consumer loans

Profitable with a reduced rate Consumer loans for purchase of goods

#### Car loans

Loans to purchase cars both new and used

#### Credit card

Credit cards Loans on Mastercard E-commerce

#### Student loan

Student loans for tuition pay

#### Other loans

Loans under guarantee Pawn loans, Overdraft

For the first time in Armenia Evocabank has prepared an option of applying for student loans online – through EvocaTOUCH app.



#### DEPOSITS AND INVESTMENT PRODUCTS

#### EVOCABANK OFFERS BOTH CLASSIC DEPOSITS AND INVESTMENT PRODUCTS.

#### **Classical Deposit**

Providing a stable high yield.

#### Evoca Online Deposit

Place Evoca Online deposit remotely through our remote service systems.

#### Children's Deposit

Opened in the name of the child until he/she reaches the age of maturity.

#### Investment service

Brokerage (dealer) and Depository services (including intermediary services in provision of Depository services by the Central securities Depository of Armenia) on the territory of the Republic of Armenia, in the Russian and world securities markets.

#### Personal Safe Boxes

Fireproof individual safe deposit boxes - for valuables.

# SINGLETOUCH



#### **ONLINE LOANS PROVIDED**

01/01/2021-31/03/2021

Number of online loans provided

Online loan amount, mln AMD



#### FAST ONLINE LOAN VIA SINGLETOUCH

The maximum loan amount is increased to AMD 5 mln or USD 10,000. Loan application is approved in a few seconds, automatically without human interference. The ammount is transferred to Evoca Touch card.

# PRODUCTS FOR CORPORATE CLIENTS

### PRODUCTS FOR LEGAL ENTITIES

### EVOCABANK PROVIDES A FULL RANGE OF SERVICES FOR LEGAL ENTITIES.

**Business Loans** 

Commercial loans for financing various business sectors

#### **Classical Deposit**

Classical deposit with stable high yield

#### **Online Deposit**

Place Evoca Online deposit remotely through our remote service systems.

#### Accounts

Accounts for legal entities and individual entrepreneurs in AMD and foreign currency International Trade Services

Letters of credit Documentary Collection Guarantee

#### Money transfers

Transfers on the territory of the Republic of Armenia and abroad in AMD and foreign currency

#### Investment services

Broker (dealer) and depository services on the territory of the Republic of Armenia, in the Russian and global securities markets

# FINANCIAL Indicators

### POSITION IN THE BANKING MARKET OF ARMENIA

### COMPETITIVE ADVANTAGES OF THE BANK

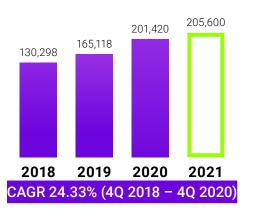
- Innovation and technological novelty
- Stability and reliability
- High level of profitability
- High level of capital adequacy

### PERFORMANCE INDICATORS

	(MLN. AMD)	<b>POSITION CHANGE</b>
Assets	205,600	
Liability	171,398	
Loans and advancements to customers (net of impairment)	112,179	+1
Amounts due to customers	124,243	
Equity	34,201	+1
Profit	338	+3

# **BALANCE-SHEET INDICATORS**

In 1Q 2021 Evocabank is still strong in all key financial indicators maintaining its stable growth. TOTAL ASSETS (MLN. AMD)



#### LOANS AND ADVANCES TO CUSTOMERS (MLN. AMD)



TOTAL LIABILITIES (MLN. AMD)



AMOUNTS DUE TO CUSTOMERS (MLN. AMD)



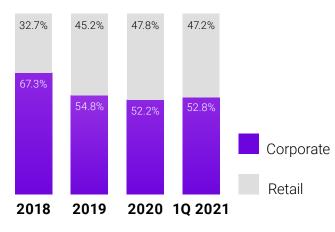
EQUITY (MLN. AMD)



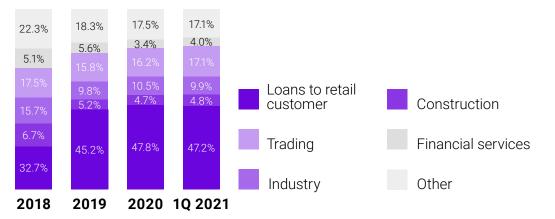
Financial Statements

# **CREDIT PORTFOLIO OF THE BANK**

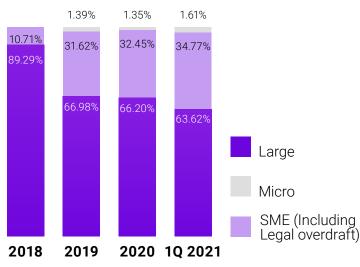
#### SHARE IN TOTAL LOAN PORTFOLIO



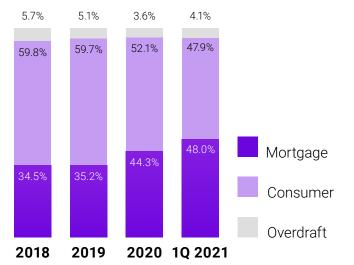
#### LOAN PORTFOLIO STRUCTURE BY SECTOR



#### CORPORATE LOAN PORTFOLIO STRUCTURE



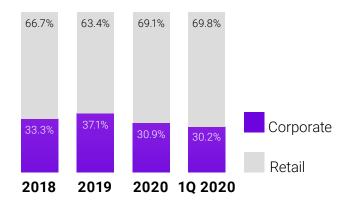
#### RETAIL LOAN PORTFOLIO STRUCTURE



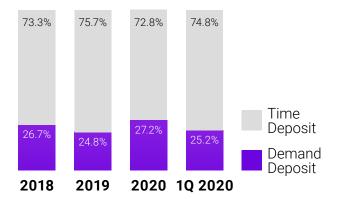
In line with Evocabank's strategy in 1Q 2021 the Bank managed to maintain its targeted diversified loan portfolio due to robust growth of Mortgage and SME portfolios.

### FUNDING STRUCTURE OF THE BANK

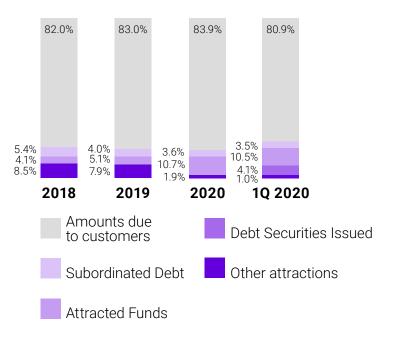
#### SHARE IN TOTAL DEPOSIT PORTFOLIO



DEPOSIT PORTFOLIO STRUCTURE BY TYPE



#### **FUNDING STRUCTURE**



In 1Q 2020 Evocabank managed to further diversify its funding structure by attracting long term funds from financial institutions and by successfully issuing Bonds.

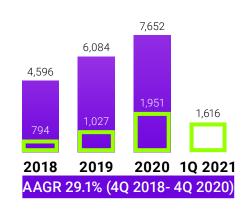
# **INCOME STATEMENT INDICATORS**

Net interest income slightly decreased due to the faster growth of deposit portfolio compared to that of the loan portfolio rooting from 2020 year, as well as considering the economic situation, the Bank put more emphases on the credit quality applying cherry-picking mechanisms. The latter resulted in the quality improvement of the loan portfolio and respectively in the decrease of the impairment losses.

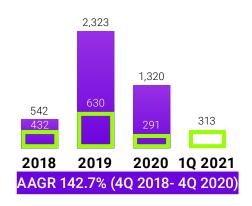
Meanwhile, both customer base growth and the higher engagement of the long-term customers in the banking activities resulted in the increase of the net non-interest income.

Moreover, the Bank managed to keep the administrative expenses within the targeted limits to reach the net profit that complies with the Management expectations.

#### NET INTEREST INCOME (MLN. AMD)



#### NET NON INTEREST INCOME (MLN. AMD)





NET PROFIT (MLN. AMD)



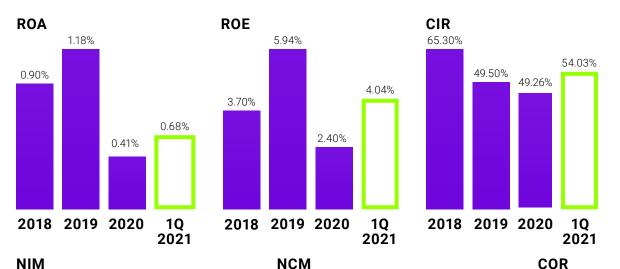


### **OPERATIONAL PERFORMANCE OF THE BANK**

2.11%

0.50%

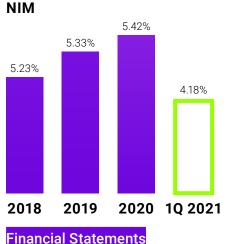
2018

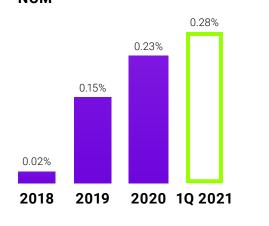


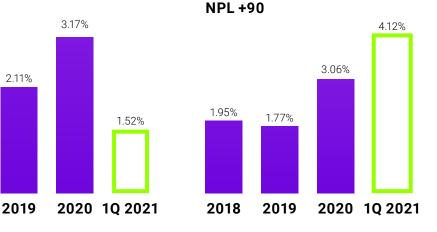
Evocabank efficiency is a cornerstone in the Bank management that resulted in the equity and asset profitability improvement in 1Q 2021 compared to the YE 2020 results.

The Bank applied enhanced cherry-picking mechanisms that adversely effected the net interest margin of the Bank which is, however, within the targeted limits. Still, the effective management of the customer base resulted in the sustainable growth of the net commission margin.

Cost to income ratio increased by 4.8pp mainly due to the decline in the operating profit explained above. NPL ratio increased by 1.06pp, yet the cost of risk recorded a double improving trend in 10 2021.







### **IMPLEMENTATION OF OBLIGATORY STANDARDS OF THE CENTRAL BANK**

Ο 5000 10,000 15,000 20,000 25,000 30,000 35,000 Target>50M 18B Minimal amount of the 18B Bank's charter capital 20B 20B Target>30B 33B 34B 38B 36B

Evocabank demonstrates sustainable and strong financial performance that allows the Bank to comply to the prudential standards of the Central Bank of Armenia.

The Bank is adequately capitalized and well equipped with liquidity buffers to ensure going concern and solvency of the Bank.



Minimum amount of total (private) capital N 1.1 Minimal ratio of Tier 1 capital to risk weighted assets (Tier 1 ratio)

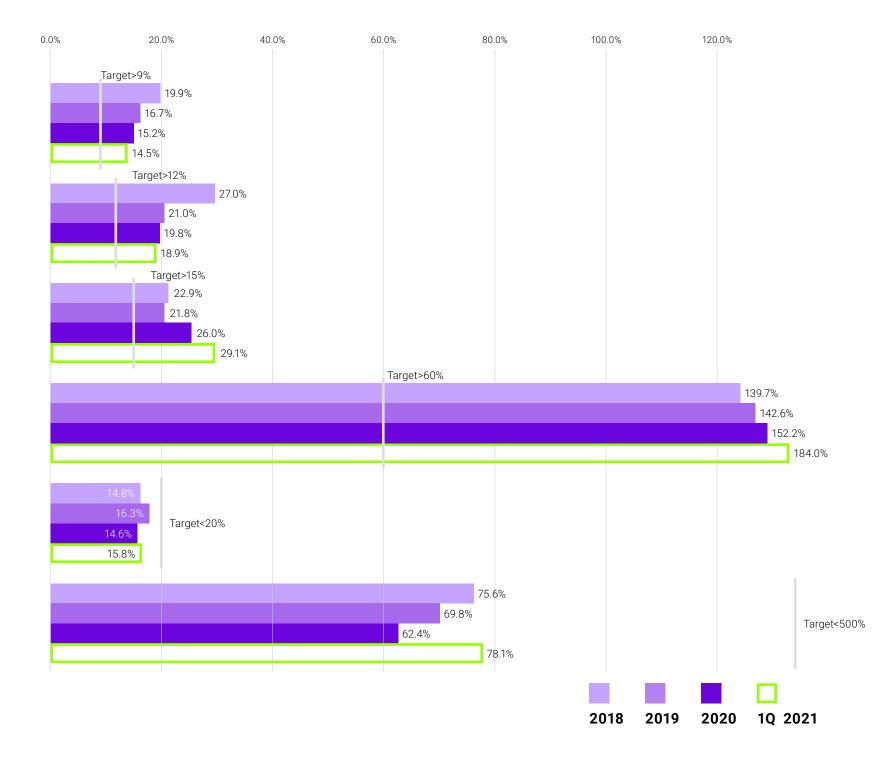
N 1.2 Minimal ratio of total capital to risk weighted assets (CAR)

N 2.1 Minimal ratio of highly liquid assets to total assets

N 2.2 Minimal ratio of the Bank's highly liquid assets to the callable liabilities

N 3.1 Maximal ratio of one borrower's risk

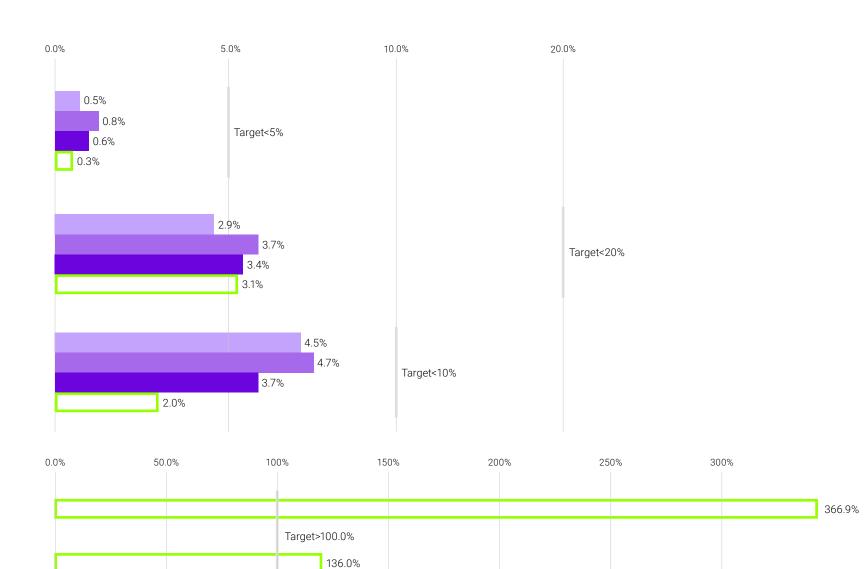
N 3.2 Maximal ratio of all major borrowers' risk



N 4.1 Maximal ratio of one borrower's risk affiliated with the Bank

N 4.2 Maximal ratio of all major borrowers' risk affiliated with the Bank

Maximum ratio of the currency position to the Bank's total capital



2018

2019

2020

1Q 2021

LCR

NSFR

### TOWARDS THE NEW REALITY



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